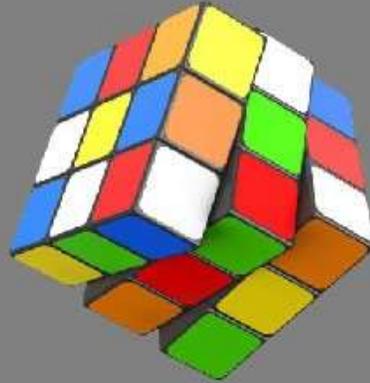
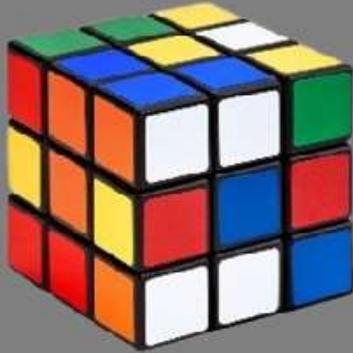




City Council
Budget Worksession No. 3
For Fiscal Year 2021-2022

July 31, 2021



CITY OF KYLE, TEXAS

PROPOSED
BUDGET

FISCAL YEAR
2021-2022





Changes Made to Proposed Budget After Last Budget Worksession #2 on 6-26-2021

- Based on City Council Discussions, Priorities, & Direction Provided at Last Budget Worksession #2 Held on June 26, 2021
- Several Changes Have Been Made to the City's Proposed Budget for Fiscal Year 2021-2022 Since Budget Worksession #2
- Changes to the Fiscal Year 2021-2022 Proposed Budget Are As Follows:
 1. Added \$100,000 for City's Contribution for the Senior Center Project
 2. Added \$78,432 for a Senior Planner Position in Community Development Department
 3. Added \$12,610 to Change the Parks Crew Leader Position to a Parks & Trails Maintenance Supervisor in Parks & Recreation Department
 4. Added \$130,000 for Outdoor Fitness Court CIP for Parks & Recreation Department (Future PID Bond Reimbursement to the City)
 5. Added \$2,170,375 for Sludge De-Watering Press System to the Wastewater Treatment Plant Expansion CIP
 6. Added \$415,000 for Site-Specific Beautification Improvement Projects (CIP)
 7. Added \$20,000 for Consultant Services in Economic Development Department
 8. Added \$20,000 for DPS Laboratory Services in Police Department
 9. Added \$5,280 for a 4% Co-Location Cost Increase in Police Department
- All Other Budget Items Remain the Same



Presentation Outline Proposed Budget Fiscal Year 2021-2022

- City Council Priorities for Budget Development
- Overview of Proposed Budget (All City Funds)
 - Highlights & Significant Changes
 - New Positions
 - New Equipment
 - CIP Spending Summary
- Budget Summary & Highlights: For Major Operating Funds
 - General Fund
 - Water Utility Fund
 - Wastewater Utility Fund
 - Storm Drainage Utility Fund
- Significant Changes by City Department
- Capital Improvements Program (CIP)
- Debt Position
- All Other City Funds
- Next Steps & Key Dates

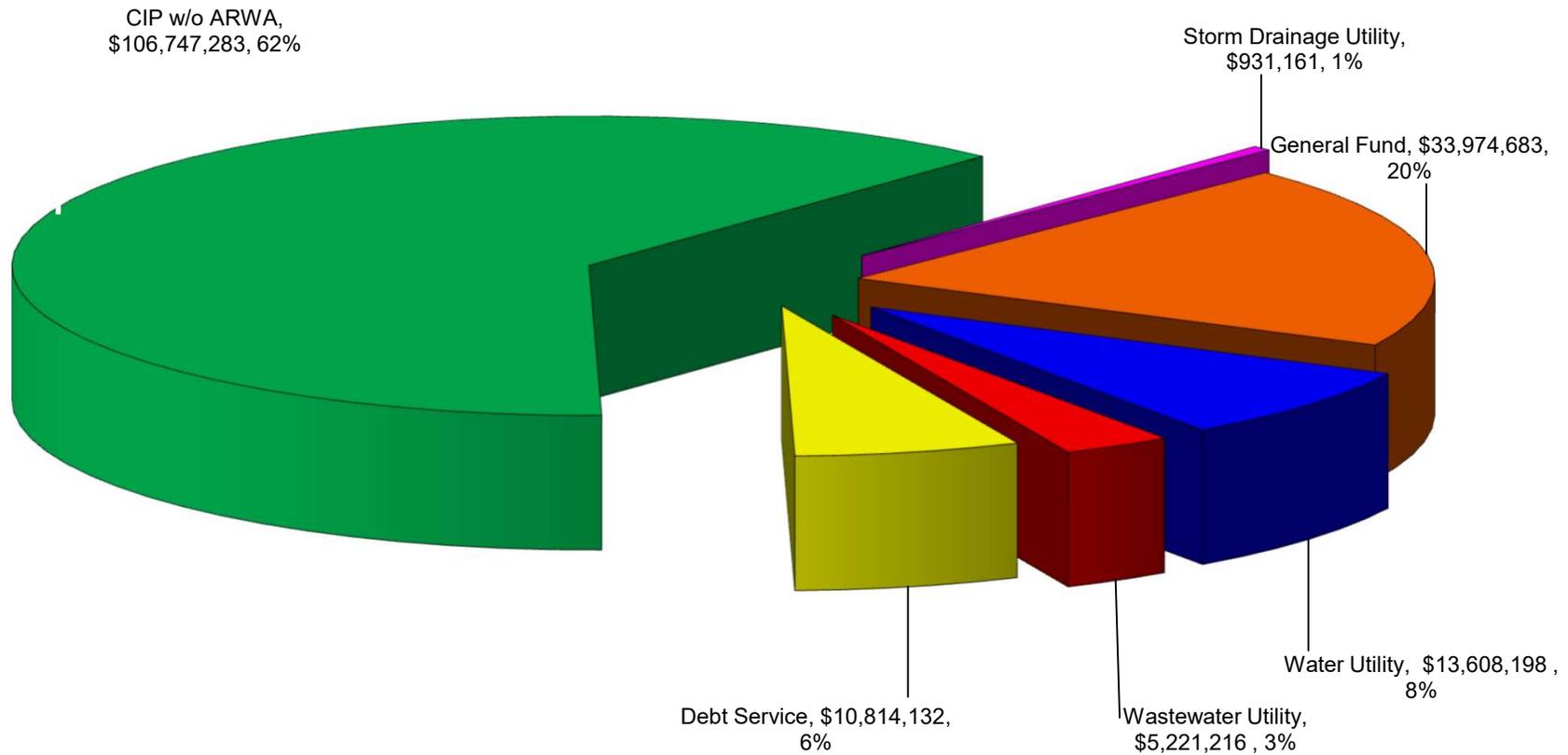


City Council Priorities For Proposed Budget Fiscal Year 2021-2022

1. Budget aligned with City Council priorities identified in the Council's Planning Retreat & Budget Work Session #1:
 - a. Street/roadway improvements
 - b. Parks and trail system improvements
 - c. ROW mowing, trash pick up and beautification improvements
 - d. Beautification of high-profile corridors in Kyle
 - e. Downtown streetscape improvements (Center St/Burleson to Center St/Veterans Dr)
 - f. Downtown mixed-use building & park improvements
 - g. Uptown central park, cultural trails, and heroes memorial
 - h. Public safety center
 - i. Water and wastewater infrastructure improvements
2. No reduction in City services
3. Minimize increase in property tax rates
4. Minimize rate increase for water and wastewater services
5. Minimize rate increase for storm drainage fee & other charges for various City services
6. Strategic investment in new positions, equipment, and infrastructure (CIP)



All City Funds Budget Summary Proposed Budget Fiscal Year 2021-2022 Total \$172.1 Million





Budget Highlights (All Funds) Proposed Budget Fiscal Year 2021-2022

- \$172.1 million total proposed budget for all City Funds
- \$106.8 million in planned CIP spending in FY 2022
 - Does not include \$14.2 million planned CIP spending by ARWA for Kyle's share
- 300 total positions proposed (19 new positions proposed)
- \$_____ proposed property tax rate (awaiting certified tax rates from HCTAC)
 - Current tax rate \$0.5201 per \$100 AV
- No increase in storm drainage fees
- No increase in wastewater service rates (system-wide)
- A 6.0 % increase in water service rates (system-wide)
 - 10.0% rate increase was planned for FY 2022
- 2.51% increase in solid waste service rates per contract with TDS
- No increase in other fees and charges for various City services

Continued....



Budget Highlights (All Funds) Proposed Budget Fiscal Year 2021-2022

- \$100,000 included for Senior Activity Center (City's 1/3 contribution)
- \$21.6 million provided for improvements to parks and trails
 - \$14.1 million for Central Park, Cultural Trail, & Heroes Memorial Park
 - \$3.5 million for regional sports-plex
 - \$1.8 million for improvements to City Square Park
 - \$1.3 million for city-wide park improvements
 - \$0.9 million for Plum Creek trail system
- \$15.0 million spending planned for Public Safety Center project
- \$21.0 million dedicated for street maintenance, repairs, & reconstruction
 - \$2.9 million in O&M budget for Public Works
 - \$18.1 million in CIP budget
- \$8.9 million dedicated for economic development and revitalization improvements in downtown Kyle
 - \$3.1 million for mixed-use commercial building
 - \$1.8 million for improvements to City Square Park
 - \$1.1 million for implementation of downtown revitalization program
 - \$2.5 million for relocating above ground utility poles & lines
 - \$0.4 million for streetscape improvements

Continued....



Budget Highlights (All Funds) Proposed Budget Fiscal Year 2021-2022

- \$30.2 million for water system utility improvements including ARWA
- \$26.7 million for wastewater utility system improvements
- \$2.2 million for storm drainage improvements
- \$0.43 million provided for sidewalk maintenance, rehabilitation, and construction
- \$2.4 million for Citywide beautification program
 - \$1.8 million in O&M budget for Environmental Services & Trades
 - \$0.6 million in CIP budget
- \$10.8 million included for City's debt service payments
 - Does not include debt service payments on bonds issued by ARWA for City' share of CIP costs
- \$2.2 million provided for new equipment, heavy construction equipment, & building improvements
- \$1.3 million provided for 19 new full-time positions
 - City Manager (2), Community Development (1), Environmental Services & Trades (0.5), Facilities (0.5), Engineering (1), Human Resources (1), Parks (4), Police (5), Public Works (4)
- \$165,000 in additional annual lease payments for 13 new leased vehicles
 - Communications (1), Parks (1), Police (9), Public Works (2)

Continued....



Budget Highlights (All Funds) Proposed Budget Fiscal Year 2021-2022

- \$300,000 for a lobbyist to secure federal and state funding for the City
- \$230,000 for public transportation (Uber voucher program)
- \$155,000 for comprehensive plan update
- \$150,000 for downtown revitalization architectural & planning services
- \$150,000 for pay parity adjustments
- \$50,000 for arts in public places program
- \$50,000 for Kyle brand ambassador services
- \$317,994 for 7.2% pay increase (average) included for all police officers
- \$325,848 for 5.0% average performance-based merit pay for non-contract civilian City employees
 - 5.4% increase in 12-month CPI thru June 2021
 - \$325,848 increase from approved FY 2021 budget
 - Applicable to positions from Asst. City Manager level and below



New Positions Proposed = 19
Proposed Budget Fiscal Year 2021-2022
Total: \$1,325,286

| <u>Department</u> | <u>Position Title</u> | <u>FTE</u> | <u>Budget Amount</u> | <u>Funding Source</u> |
|---------------------------------|---------------------------------------|-------------------|-----------------------------|------------------------------|
| City Manager | Emergency Management Cood. | 1.0 | \$92,994 | General Fund |
| City Manager | LGC Program Manager | 1.0 | \$88,511 | General Fund |
| Community Development | Senior Planner | 1.0 | \$78,432 | General Fund |
| Engineering | Engineering Technician | 1.0 | \$55,552 | WU Fund & WWU Fund |
| Environmental Services & Trades | Administrative Assistant | 0.5 | \$26,356 | General Fund |
| Facility Maintenance | Administrative Assistant | 0.5 | \$26,356 | General Fund |
| Human Resources | Human Resources Assistant | 1.0 | \$59,676 | General Fund |
| Parks | Recreation Manager | 1.0 | \$68,145 | General Fund |
| Parks | Parks & Trails Maintenance Supervisor | 1.0 | \$68,145 | General Fund |
| Parks | Parks Maintenance Technician | 2.0 | \$94,825 | General Fund |
| | Continued..... | | | |



New Positions Proposed = 19
Proposed Budget Fiscal Year 2021-2022
Total: \$1,325,286

| <u>Department</u> | <u>Position Title</u> | <u>FTE</u> | <u>Budget Amount</u> | <u>Funding Source</u> |
|--------------------------|---|-------------------|-----------------------------|------------------------------|
| Police | Accounts Payable/Payroll Tech | 1.0 | \$51,095 | General Fund |
| Police | Strategic Analyst | 1.0 | \$79,987 | General Fund |
| Police | Sergeant for Community Engagement | 1.0 | \$104,093 | General Fund |
| Police | Detective | 1.0 | \$79,987 | General Fund |
| Police | Narcotics Investigator | 1.0 | \$79,987 | General Fund |
| Public Works | Management Analyst | 1.0 | \$79,631 | GF, WUF, WWUF, & SDUF |
| Public Works | Water Production Supervisor | 1.0 | \$68,690 | Water Utility Fund |
| Public Works | Water Production Operator | 1.0 | \$55,954 | Water Utility Fund |
| Public Works | Permit Administrator/ROW Construction Inspector | 1.0 | \$66,870 | GF, WUF, & WWUF |
| | TOTAL: | 19.0 | \$1,325,286 | |



New Equipment Proposed

Proposed Budget Fiscal Year 2021-2022

Total: \$2,229,442

| <u>Department</u> | <u>Description of New Equipment/Vehicle</u> | <u>Units</u> | <u>Budget Amount</u> | <u>Fund Source</u> |
|---------------------------------|---|--------------|----------------------|--------------------|
| Environmental Services & Trades | Building | 1 | \$500,000 | General Fund |
| Facility Maintenance | New Flooring for Library | | \$100,000 | General Fund |
| Facility Maintenance | HVAC Replacement for City Hall | 3 | \$51,000 | General Fund |
| Facility Maintenance | HVAC Replacement for Library | 2 | \$34,000 | General Fund |
| Facility Maintenance | Interior Painting at Library | | \$20,324 | General Fund |
| Facility Maintenance | Security System Replacement at Public Works | | \$54,716 | WUF & WWUF |
| Parks | Floor Scrubber | 1 | \$16,500 | Park Dev Fund |
| Parks | Backhoe | 1 | \$104,871 | Park Dev Fund |
| Parks | Ventrac Attachments | 3 | \$20,000 | Park Dev Fund |
| Parks | Storage Structure | 1 | \$15,000 | Park Dev Fund |
| | Continued.... | | | |



New Equipment Proposed

Proposed Budget Fiscal Year 2021-2022

Total: \$2,229,442

| <u>Department</u> | <u>Description of New Equipment/Vehicle</u> | <u>Units</u> | <u>Budget Amount</u> | <u>Fund Source</u> |
|-------------------|--|--------------|----------------------|-------------------------|
| Public Works | Yard Expansion | | \$95,000 | GF, WU, WWU, & SDU |
| Public Works | Bay Heaters | | \$25,000 | GF, WU, WWU, & SDU |
| Public Works | Trailer Mounted Air Compressor & Jack Hammer | 1 | \$25,000 | General Fund |
| Public Works | Mower | 1 | \$14,350 | Water Utility |
| Public Works | Enclosed Trailer | 1 | \$8,500 | Water Utility |
| Public Works | Generators | | \$899,182 | WUF & WWUF |
| Public Works | Furniture | | \$27,000 | Wastewater Utility Fund |
| Public Works | Switchgear Replacement | | \$163,000 | Wastewater Utility Fund |
| Public Works | Disinfection Station | | \$36,000 | Wastewater Utility Fund |
| Public Works | Automatic Gate | | \$20,000 | Wastewater Utility Fund |
| | TOTAL: | | \$2,229,442 | |



Capital Improvements Spending Plan (CIP)
Proposed Budget Fiscal Year 2021-2022
Total: \$120,944,963*

| <u>Funding Source</u> | <u>Planned Spending FY 2021-2022</u> |
|--|--|
| General Fund | \$8,912,809 |
| TIRZ #2 & Heroes Memorial Fund | \$14,070,500 |
| TIRZ #2 Road Bonds | \$5,000,000 |
| Water Utility Fund | \$16,022,200 |
| ARWA Fund* | \$14,197,680 |
| Wastewater Utility Fund | \$15,675,269 |
| WWTP Bond Fund | \$11,026,405 |
| 2020 GO Bond Authority (Public Safety & Parks) | \$19,500,000 |
| HOT Fund | \$50,000 |
| Transportation Fund | \$250,000 |
| Park Development Fund | \$3,040,100 |
| Storm Drainage Utility Fund | \$2,200,000 |
| 2022 Road Bond Election | \$11,000,000 |
| TOTAL CIP (*including ARWA): | \$120,944,963* |



Proposed Budget Fiscal Year 2021-2022

GENERAL FUND

Budget Summary & Highlights



2021 Certified Taxable Assessed Valuation Proposed Budget Fiscal Year 2021-2022

For All Property Use Category

- 2021 total taxable assessed valuation = \$ 4,231,324,878*
- 2020 total taxable assessed valuation = \$ 3,709,233,640*
- \$ increase in 2021 taxable assessed valuation = \$ 522,091,238*
- % increase in 2021 taxable assessed valuation = 14.1%

* Includes taxable assessed valuations in TIRZ # 1 & 2



Certified Property Tax Rates (Not Available) Proposed Budget Fiscal Year 2021-2022

Current, No-New-Revenue, Voter-Approval, & Proposed Tax Rates

| | <u>Current Tax Rate</u> | <u>No-New- Revenue Tax Rate</u> | <u>Voter- Approval Tax Rate</u> | <u>Proposed Tax Rate</u> |
|--------------------------------------|-----------------------------|---|---|------------------------------|
| Maintenance & Operations (M&O) Rate | \$0.3256 | N/A | N/A | N/A |
| Interest & Sinking (I&S) Rate | \$0.1945 | N/A | N/A | N/A |
| Total Property Tax Rate Per \$100/AV | \$0.5201 | N/A | N/A | N/A |

Awaiting certified tax rates from HCTAC



ESTIMATED Property Tax Rates*
PRELIMINARY ESTIMATE-SUBJECT TO CHANGE*
Proposed Budget Fiscal Year 2021-2022

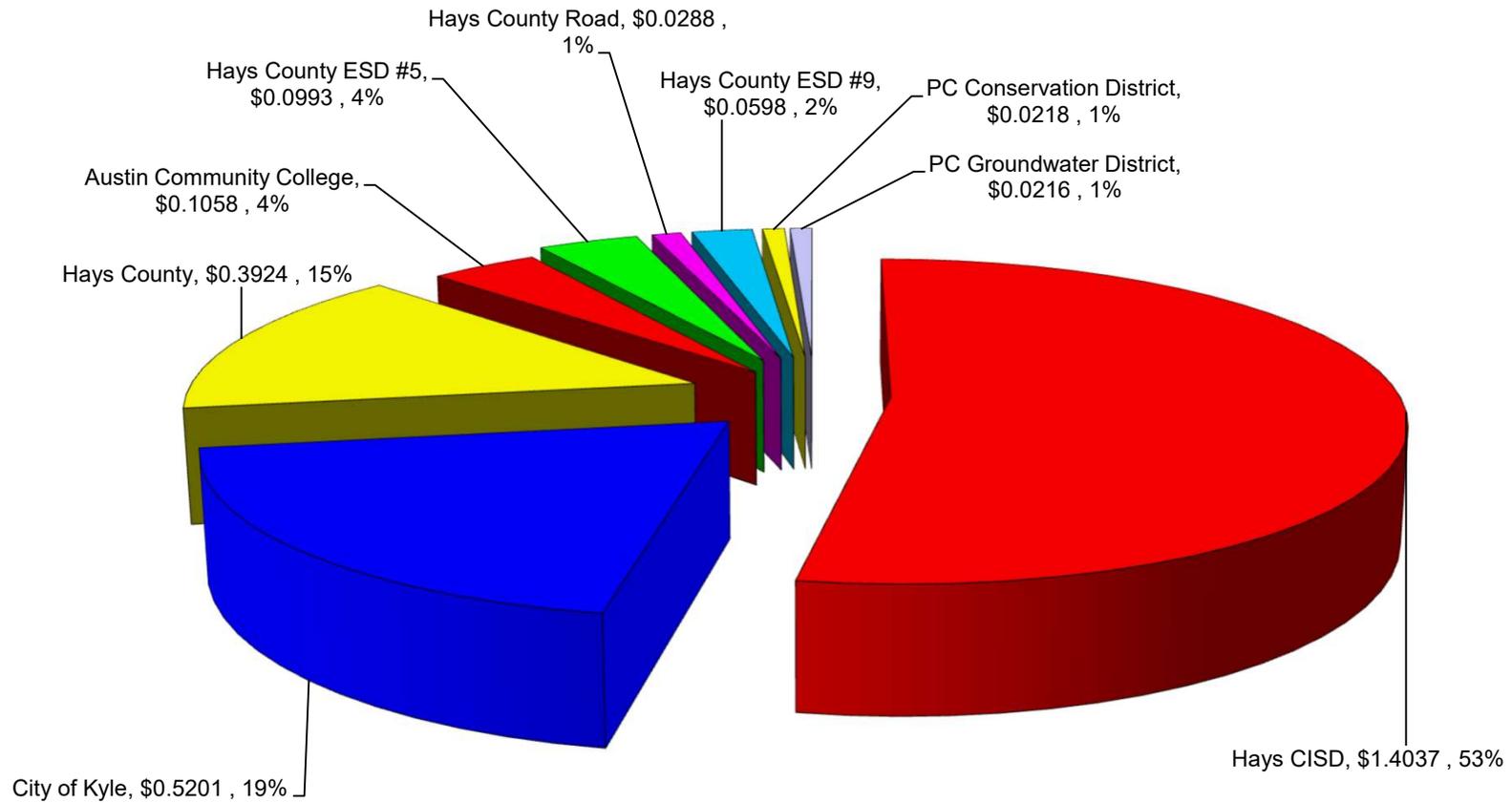
Current, No-New-Revenue, Voter-Approval, & Proposed Tax Rates

| | <u>Current Tax Rate</u> | <u>No-New- Revenue Tax Rate</u> | <u>Voter- Approval Tax Rate</u> | <u>Proposed Tax Rate</u> |
|--------------------------------------|-----------------------------|---|---|------------------------------|
| Maintenance & Operations (M&O) Rate | \$0.3256 | \$0.2900* | \$0.3177* | \$0.3176* |
| Interest & Sinking (I&S) Rate | \$0.1945 | \$0.1889* | \$0.1889* | \$0.1889* |
| Total Property Tax Rate Per \$100/AV | \$0.5201 | \$0.4789* | \$0.5066* | \$0.5065* |

***Awaiting certified tax rates from HCTAC**

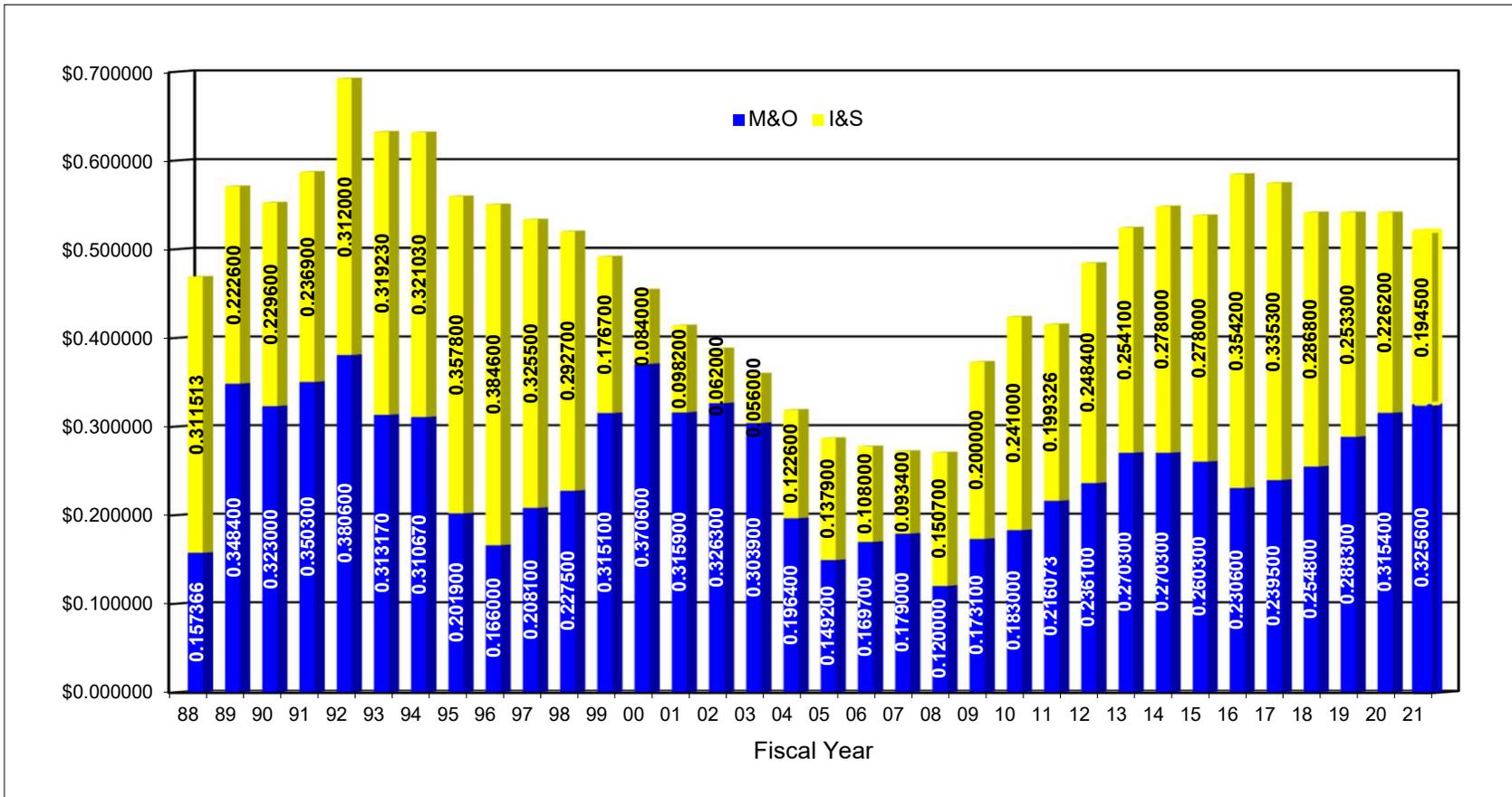


Current Property Tax Rates Within City of Kyle (\$2.6533)



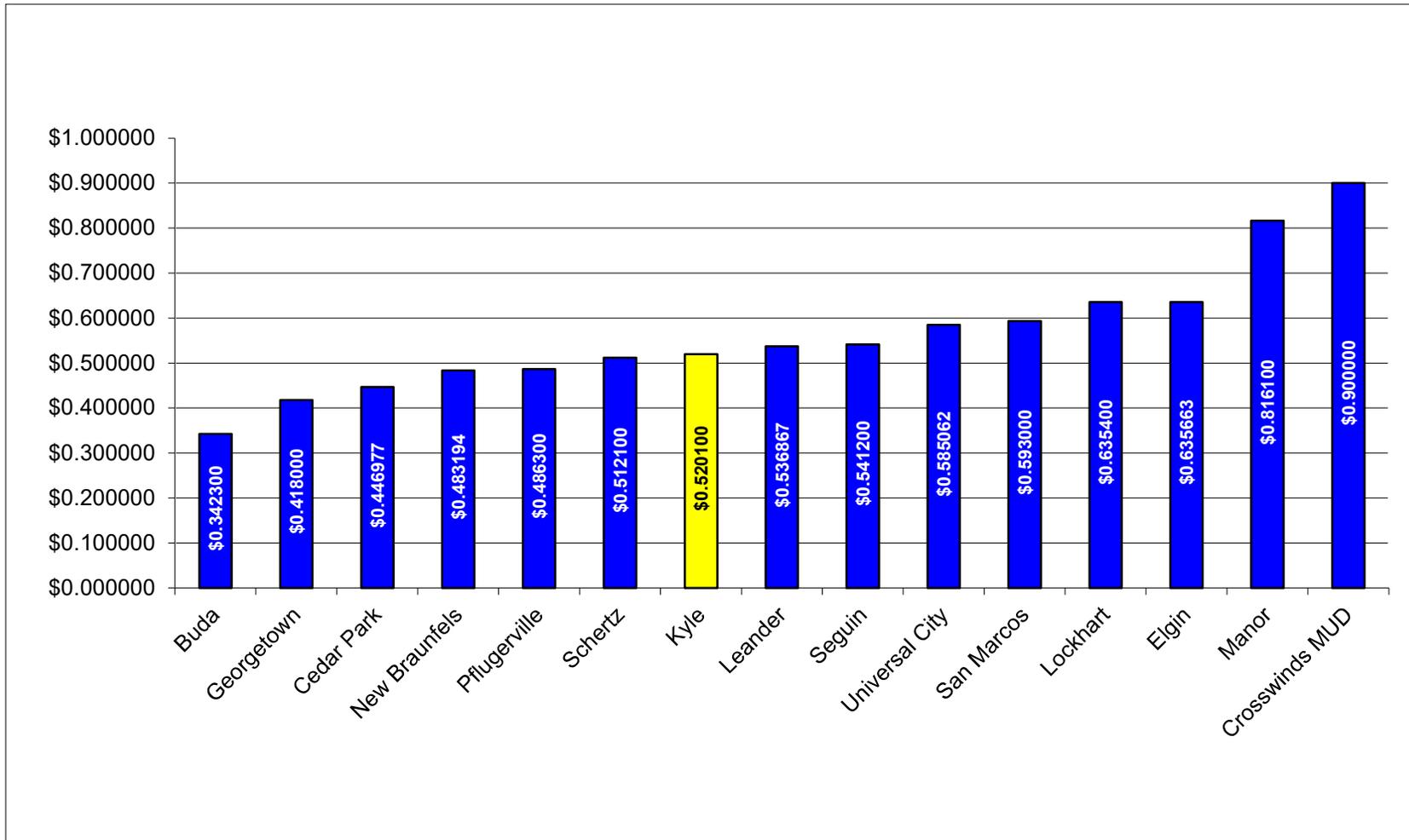


City of Kyle Property Tax Rate History Fiscal Years 1988 - 2021





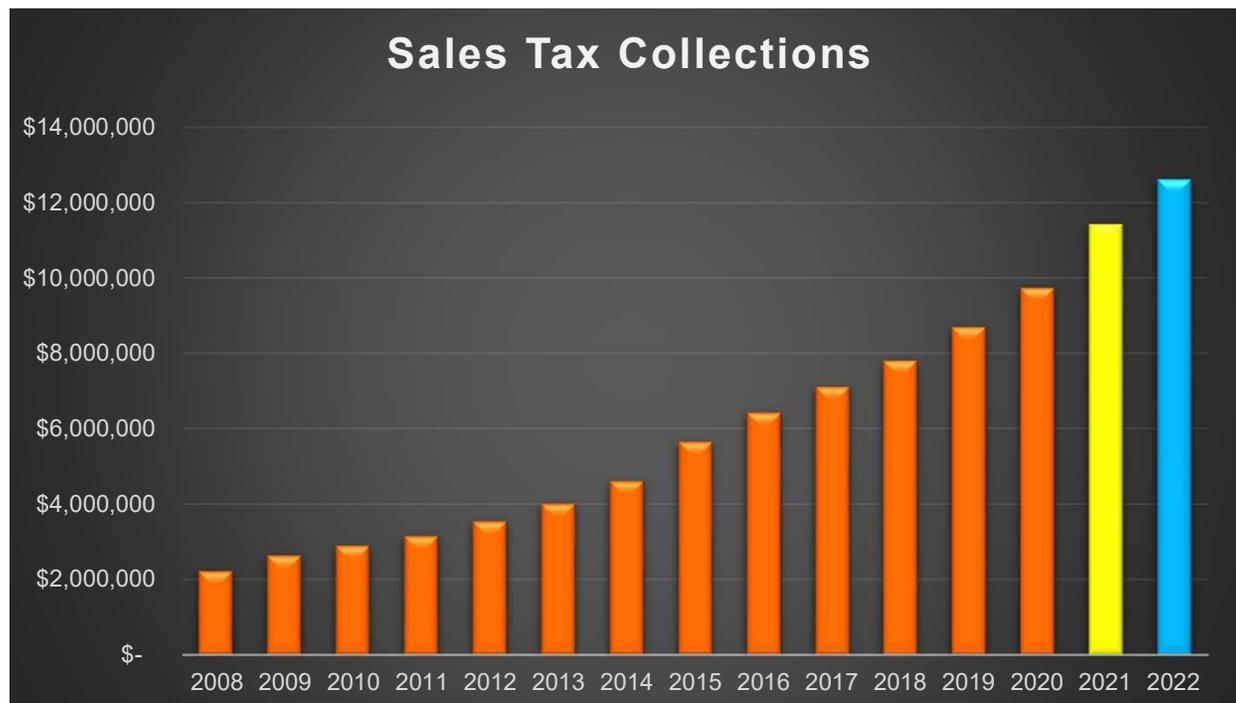
Comparison of Current Property Tax Rates





Sales Tax Revenue Proposed Budget Fiscal Year 2021-2022

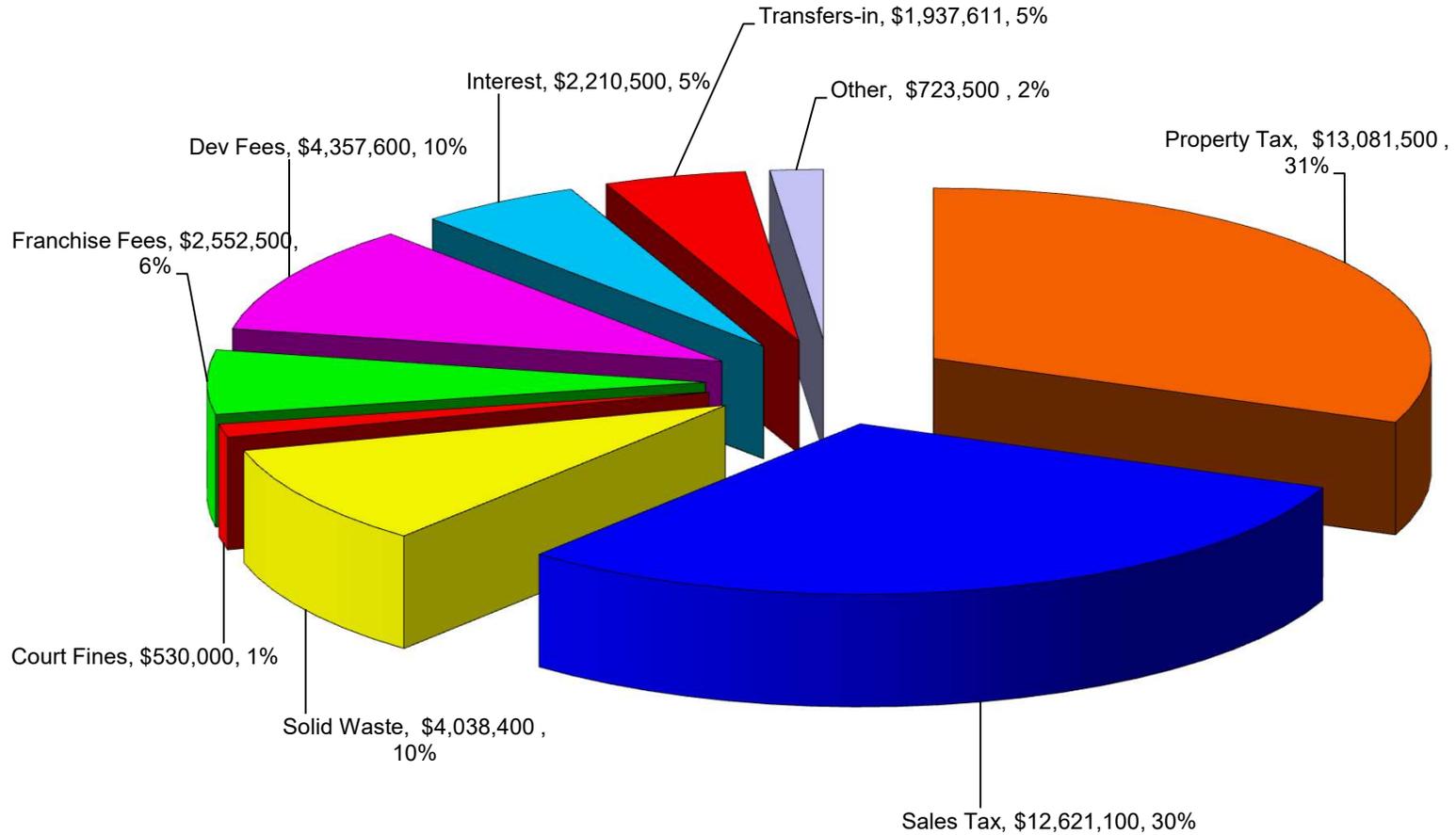
- \$12,621,100 projected sales tax revenue for FY 2022
- \$2,710,600 or 27.4% increase from approved FY 2021 budget





General Fund

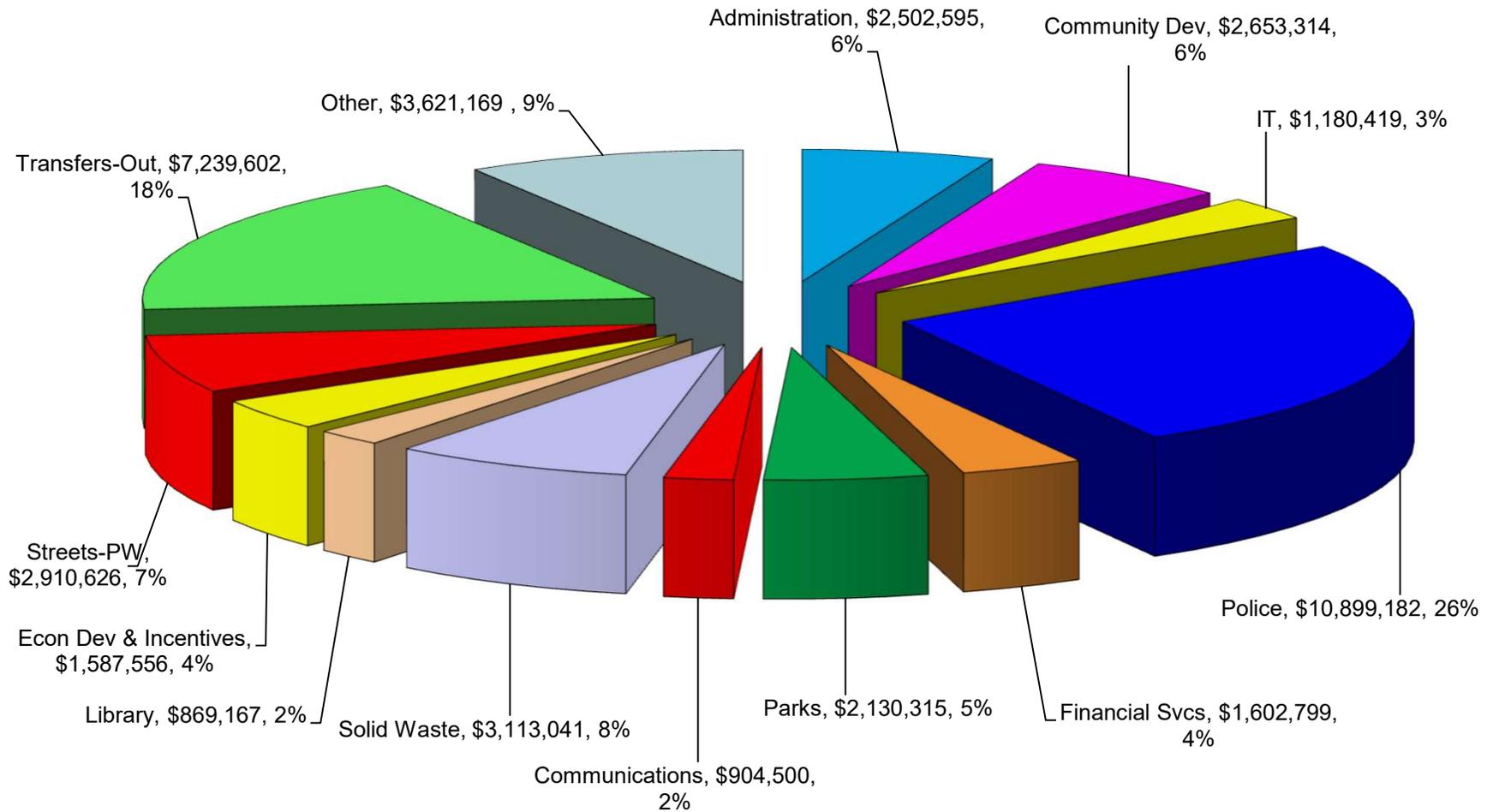
Sources of Funds: Total \$42.1 Million
Proposed Budget Fiscal Year 2021-2022





General Fund

Uses of Funds: Total \$41.2 Million
Proposed Budget Fiscal Year 2021-2022





General Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- \$42.1 million in total revenues and transfers-in for FY 2022
- \$41.2 million in total expenditures and transfers-out for FY 2022
- \$6.4 million net decrease in total expenditures and transfers-out from FY 2021
- \$13.7 million estimated ending fund balance
- \$8.9 million in planned CIP spending in FY 2022
- \$100,000 for Senior Activity Center (City's 1/3 contribution)
- \$1.0 million for 14.75 proposed new positions
- \$760,324 for proposed new equipment



General Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

2022 November Bond Election Planned

- For design and reconstruction of major roadways and critical infrastructure in Kyle
- Gap Strategies has been retained for public involvement and education
- Process underway to retain a general engineering contract for cost estimates and to oversee design and construction
- Center Street/Stagecoach Road
 - From the intersection of Center Street & Veterans Drive to Stagecoach Road then from Stagecoach Road to the intersection of Stagecoach Road & FM 2770
- Windy Hill Road
 - From Indian Paintbrush to IH-35 frontage road
- Beebe Road
 - From the intersection of IH-35 frontage road & Beebe Road to the intersection of Beebe Road & Goforth Road
- Marketplace Avenue
 - From the intersection of FM 1626 & Marketplace Avenue to the intersection of Marketplace Avenue & Kohler's Crossing
- Streetscape Improvements
 - On both sides of the street from the intersection of Center Street & Burleson Street to the intersection of Center Street & Veterans Drive including relocation of above ground power lines



Proposed Budget Fiscal Year 2021-2022

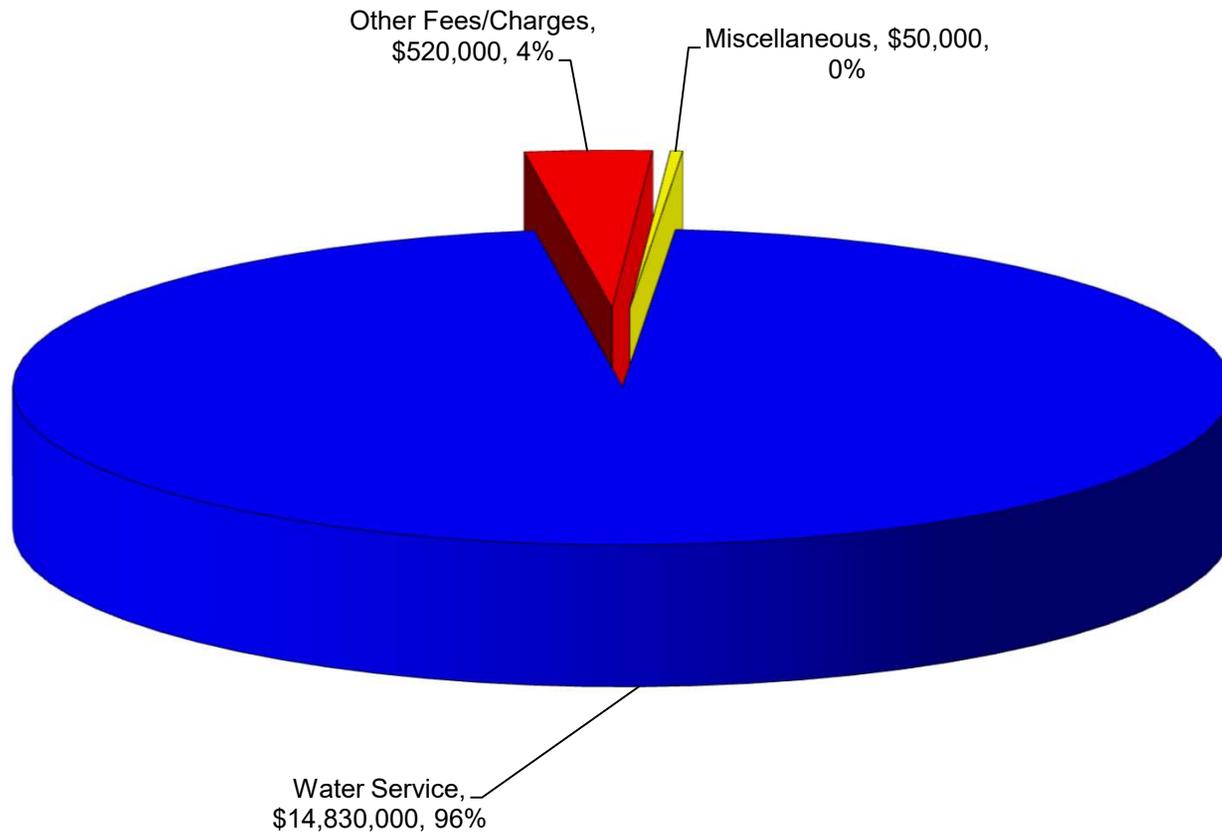
WATER UTILITY FUND

Budget Summary & Highlights



Water Utility Fund

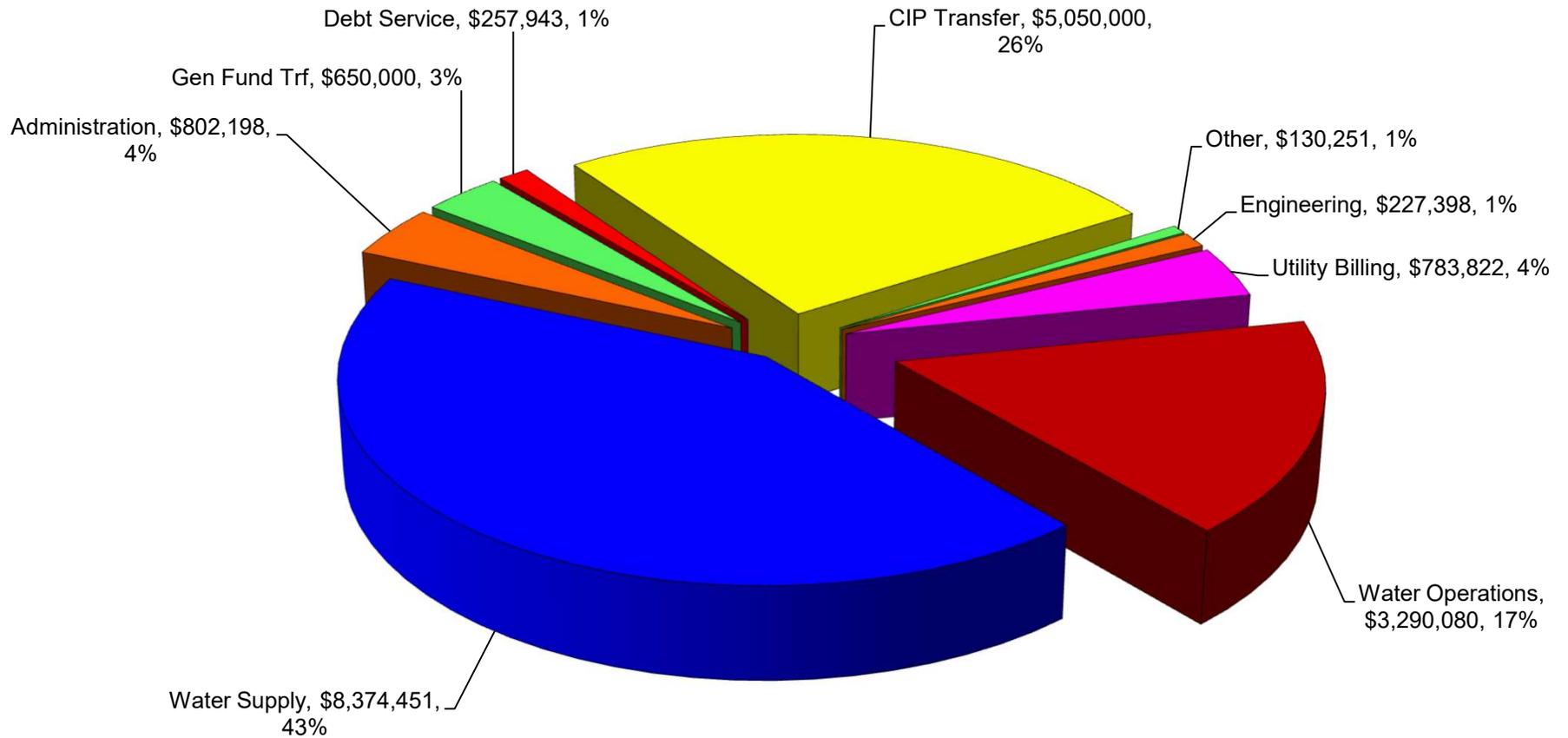
Sources of Funds: Total \$15.4 Million
Proposed Budget Fiscal Year 2021-2022





Water Utility Fund

Uses of Funds: Total \$19.6 Million
Proposed Budget Fiscal Year 2021-2022





Water Utility Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- 6.0 % water service rate increase proposed
 - \$4.81 increase in average monthly residential bill
- \$15.4 million in total revenues and transfers-in for FY 2022
- \$19.6 million in total expenditures and transfers-out for FY 2022
- \$0.6 million net decrease in total expenditures and transfers-out from FY 2021
- \$2.0 million estimated ending fund balance
- \$16.0 million planned for CIP spending in FY 2022
- \$194,389 for 3 proposed new positions
- \$829,390 for proposed new equipment

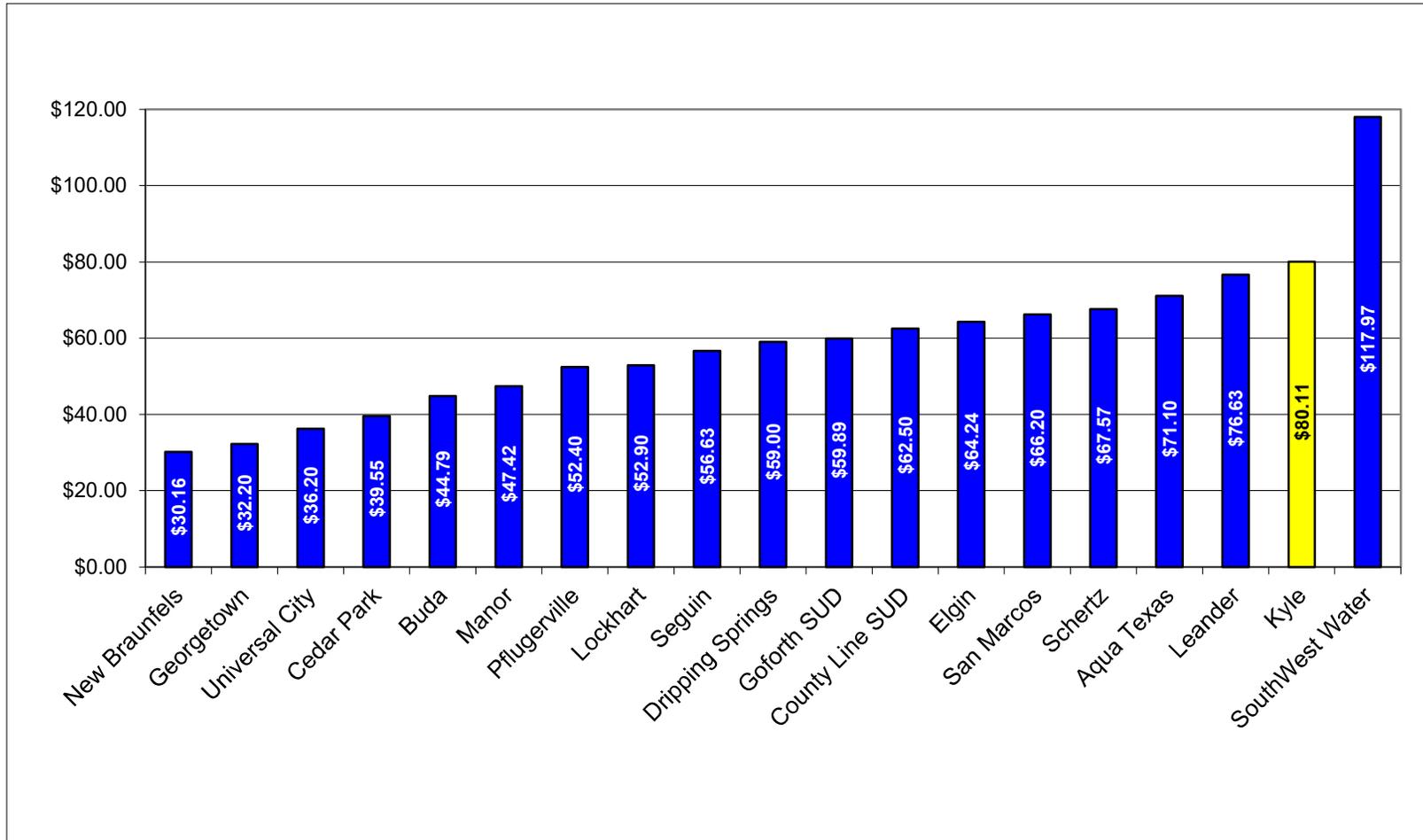


Water Utility Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- **\$81.9 Million City's Share of ARWA Debt for Water Supply CIP Projects**
 - \$3.5 million bond debt issued in 2015 for Kyle
 - \$9.0 million bond debt issued in 2017 for Kyle
 - \$24.2 million bond debt issued in 2019 for Kyle
 - \$34.5 million bond debt issued in 2020 for Kyle
 - \$10.7 million bond debt issuance planned in November 2021 for Kyle
- **3-Year Plan for Water Service Rate Increase Primarily for ARWA CIP Costs**
 - 10.0% system-wide rate increase in FY 2020 (deferred by City Council)
 - 10.0% system-wide rate increase in FY 2021 (implemented)
 - 10.0% system-wide rate increase planned in FY 2022 (6% proposed in FY 2022)
 - Contingent on final project costs, financing terms, system growth, etc.



Comparison of Average Monthly Residential Bill - WATER





Proposed Budget Fiscal Year 2021-2022

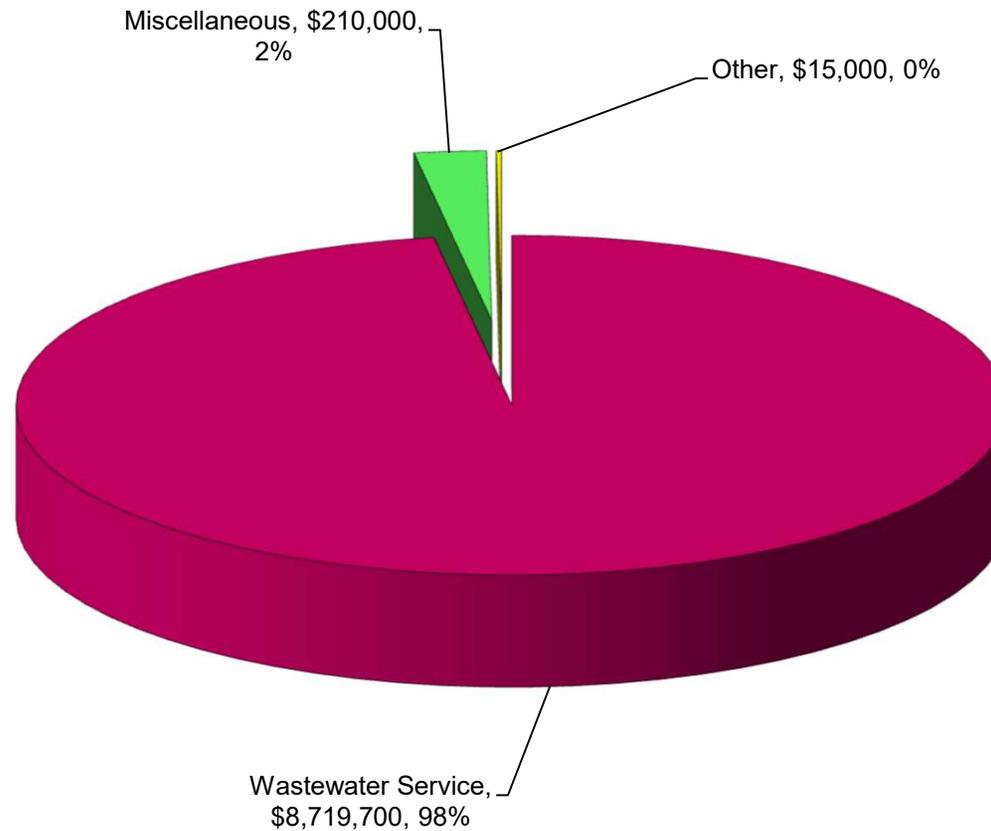
WASTEWATER UTILITY FUND

Budget Summary & Highlights



Wastewater Utility Fund

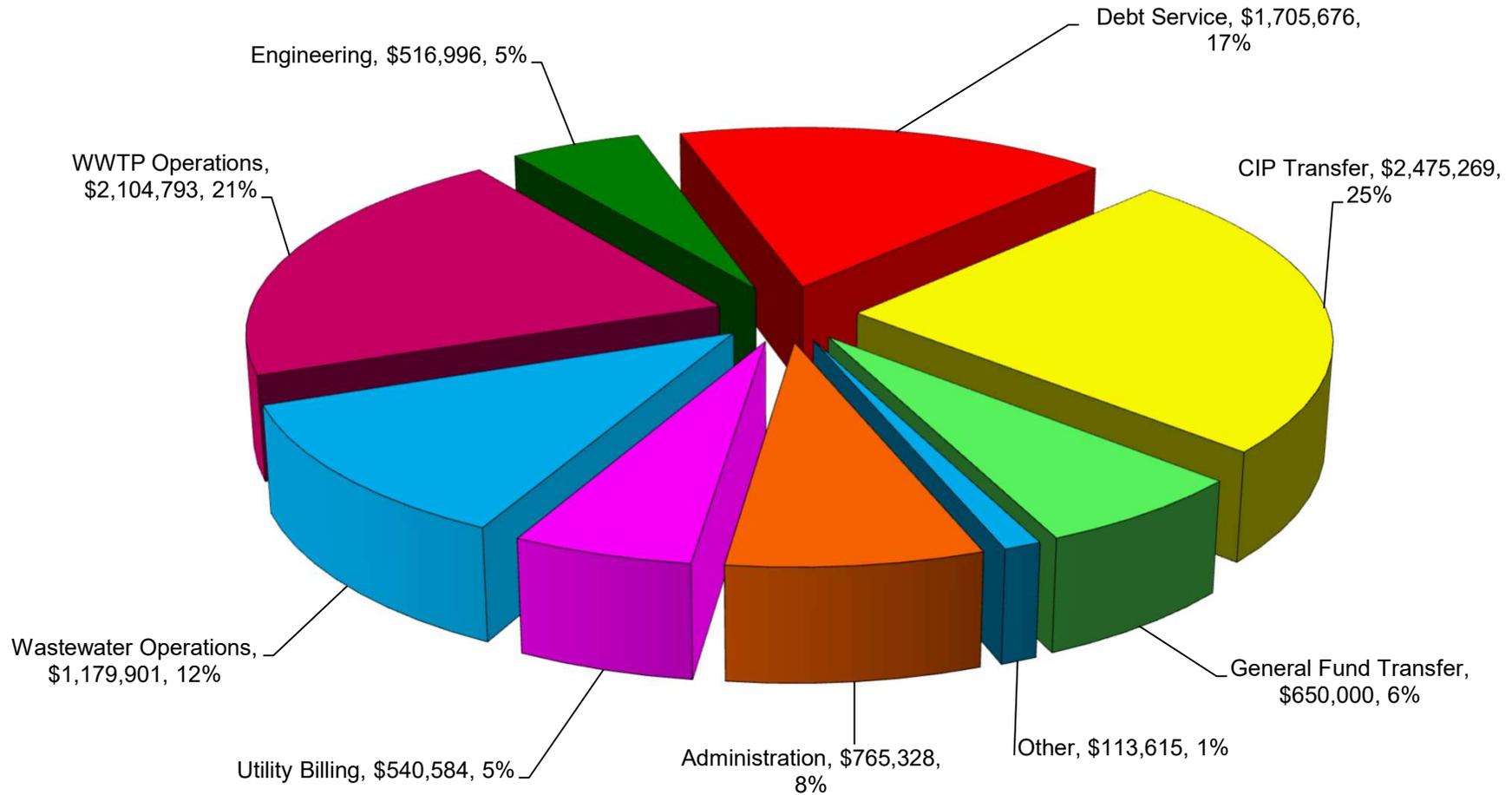
Sources of Funds: Total \$8.9 Million
Proposed Budget Fiscal Year 2021-2022





Wastewater Utility Fund

Uses of Funds: Total \$10.1 Million
Proposed Budget Fiscal Year 2021-2022





Wastewater Utility Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- No changes in wastewater service rates proposed
- \$8.9 million in total revenues and transfers-in for FY 2022
- \$10.1 million in total expenditures and transfers-out for FY 2022
- \$0.7 million net increase in total expenditures and transfers-out
- \$2.4 million estimated ending fund balance
- \$26.7 million planned for CIP spending in FY 2022
- \$69,745 for 1 proposed new position
- \$453,358 for proposed new equipment and furniture

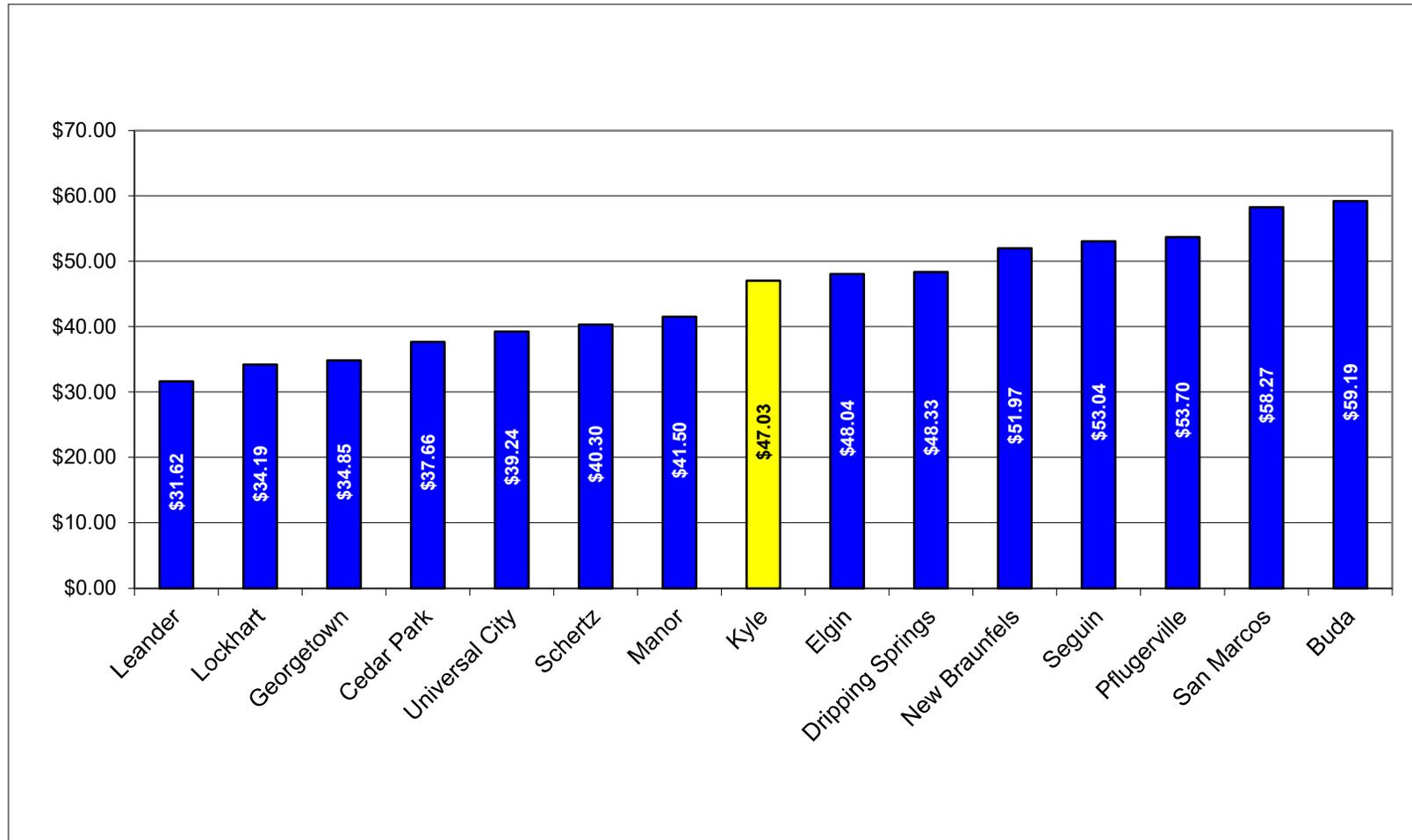


Wastewater Utility Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- Wastewater Treatment Plant Expansion Project Underway
 - Construction of 9 MGD headworks and 1.5 MGD treatment train started in 2020
 - Adding chemical feeder pumps to treat 6 MGD
 - Permit renewal for 4.5 MGD
 - Permit for 9 MGD by 2023
 - Next expansion planned in 2024-2025
- 2-Year Plan for Wastewater Service Rate Increase for WWTP Expansion Under Construction
 - \$29.0 million in new debt issued in June 2020 for current expansion project
 - 10.0% system-wide rate increase implemented in FY 2019
 - 10.0% system-wide rate increase implemented in FY 2021
 - Future rate increase is contingent on final project costs, increase in operating costs, system growth, etc.



Comparison of Average Monthly Residential Bill - WASTEWATER





Proposed Budget Fiscal Year 2021-2022

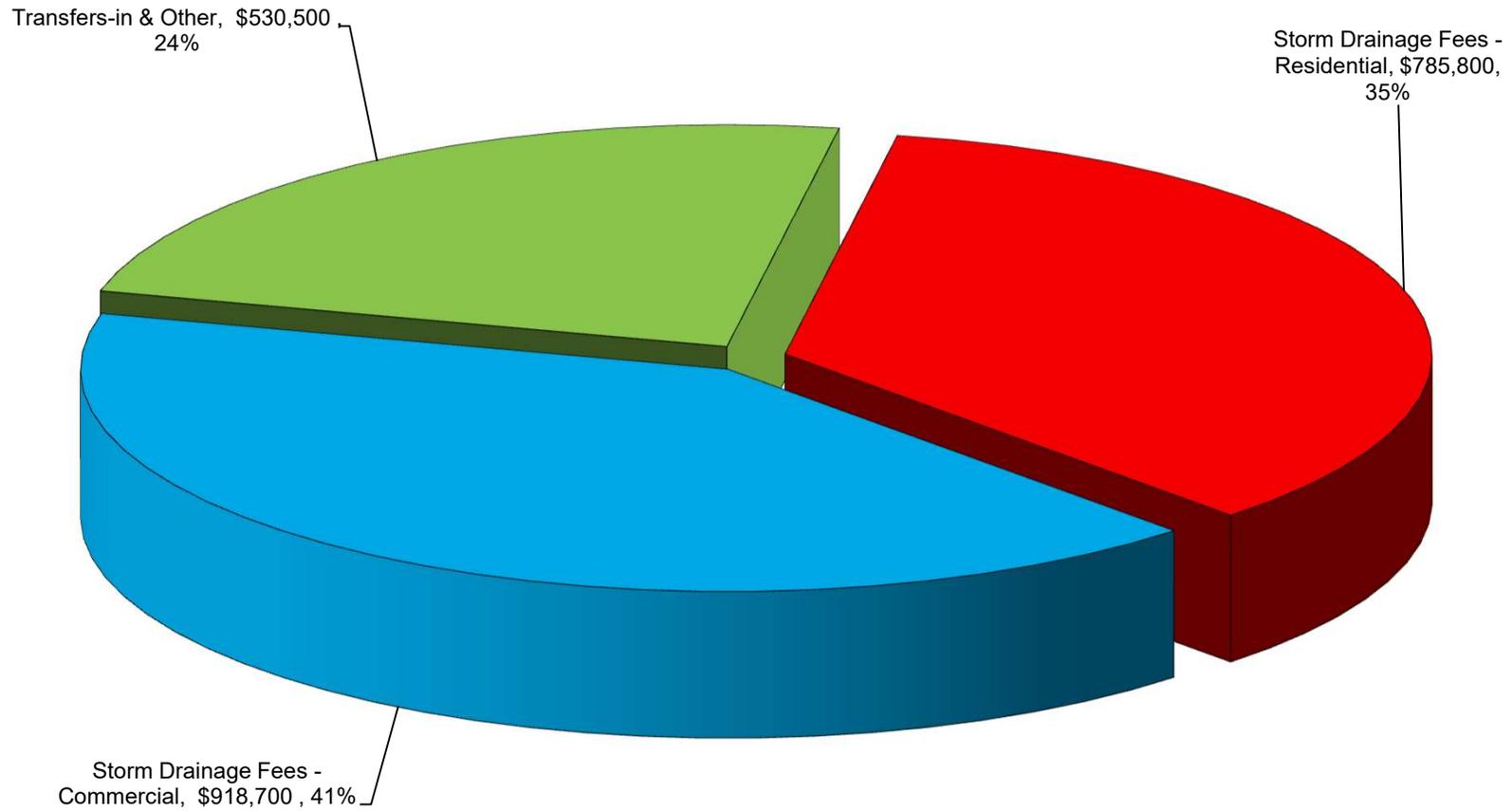
STORM DRAINAGE UTILITY FUND

Budget Summary & Highlights



Storm Drainage Utility Fund

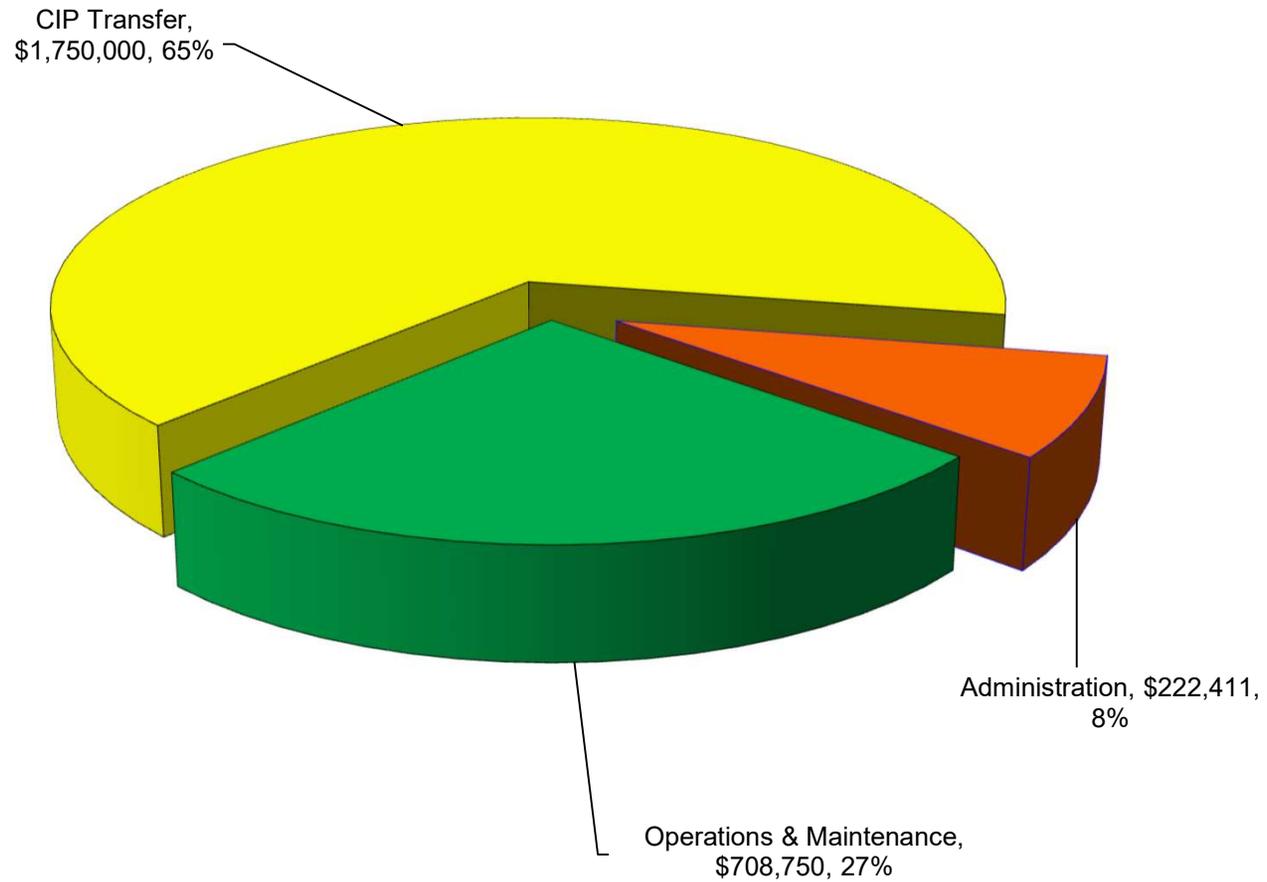
Sources of Funds: Total \$2.2 Million
Proposed Budget Fiscal Year 2021-2022





Storm Drainage Utility Fund

Uses of Funds: Total \$2.7 Million
Proposed Budget Fiscal Year 2021-2022





Storm Drainage Utility Fund - Budget Highlights Proposed Budget Fiscal Year 2021-2022

- No changes in storm drainage fee proposed
- \$2.2 million in total revenues and transfers-in for FY 2022
- \$2.7 million in total expenditures and transfers-out for FY 2022
- \$0.5 million net increase in total expenditures and transfers-out from FY 2021
- \$0.7 million estimated ending fund balance
- \$2.2 million planned for CIP spending in FY 2022
- \$19,907 for 0.25 proposed new position
- \$30,000 for proposed new equipment



Significant Changes Proposed Budget Fiscal Year 2021-2022

Significant Increases (Decreases) in City Department's Proposed Line-Item Budgets



Mayor & Council – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$38,666 | \$164,414 | \$197,523 | \$224,928 | \$27,405 | 13.87% |
| Positions | 7.0 | 7.0 | 7.0 | 7.0 | 0.0 | 0.0% |

Significant Changes or Increase From FY 2021

- City Sponsored Event Supplies \$9,635
- Facilitator Services \$6,000
- Membership & Dues \$5,270
- Computer Hardware/Supplies \$5,000



City Manager's Office – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$704,210 | \$678,634 | \$622,951 | \$1,526,327 | \$903,376 | 145.02% |
| Positions | 4.0 | 4.0 | 3.0 | 5.0 | 2.0 | 67.0% |

Significant Changes or Increase From FY 2021

- Emergency Management Coordinator \$ 92,994
- LGC Program Manager \$ 88,511
- Consultant – Lobbyist \$300,000
- Consultant – LGC Counsel & Architect/Planner \$150,000
- Legal Services \$ 50,000
- City Sponsored Events & Supplies \$ 15,000



City Secretary's Office – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | N/A | N/A | \$232,900 | \$274,074 | \$41,174 | 17.68% |
| Positions | N/A | N/A | 2.0 | 2.0 | 0.0 | 0.0% |

Significant Changes or Increases From FY 2021

- Election Services \$25,680
- Public Notices \$ 5,000



Communications & Spl Events – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$268,109 | \$290,472 | \$782,058 | \$904,500 | \$122,442 | 15.66% |
| Positions | 2.0 | 3.0 | 5.0 | 5.0 | 0.0 | 0.0% |

Significant Changes or Increase From FY 2021

- Kyle Brand Ambassador Services \$ 50,000
- City Sponsored Events & Ceremonies \$ 40,000
- Spring Festival \$ 15,850
- Leased Mid-size Cargo Van \$ 8,100
- Advertising \$ 6,800
- Travel & Training \$ 5,600
- Position Reclassification \$ 5,589
- National Pie Days \$ 5,000



Community Development – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$1,154,218 | \$1,765,717 | \$1,630,844 | \$2,653,314 | \$1,022,470 | 62.70% |
| Positions | 11.0 | 12.0 | 12.0 | 13.0 | 1.0 | 8.33% |

Significant Changes or Increases From FY 2021

- Senior Planner \$ 78,432
- Third-Party Inspection Services \$550,000
- Consultant - Comprehensive Plan \$155,000
- Credit Card Processing Fees & Charges \$125,000
- ESD #5 Inspection Services \$ 50,000
- Software & System Fees \$ 10,550
- Computer Hardware \$ 4,900
- Subscription & Books \$ 4,000
- Pay Adjustment (Planner) \$ 7,230



Economic Development – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$276,656 | \$361,440 | \$360,138 | \$430,665 | \$70,518 | 19.58% |
| Positions | 2.0 | 3.0 | 3.0 | 3.0 | 0.0 | 0.0% |

Significant Changes or Increases From FY 2021

- Consultant – Economic Development \$ 25,000
- City Sponsored Events & Supplies \$ 10,000
- Reclassification of Position \$ 9,901
- Software & System Fees \$ 6,250
- Membership & Dues \$ 4,100
- Travel & Training \$ 3,000



Facilities Opns & Maintenance – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$822,883 | \$663,801 | \$800,425 | \$1,149,487 | \$349,062 | 43.61% |
| Positions | 5.0 | 5.0 | 5.0 | 5.5 | 0.5 | 10.0% |

Significant Changes or Increases From FY 2021

- Replace Carpet & Flooring at Library \$100,000
- Installation of Security Cameras & Monitoring System at Parks \$ 97,600
- Replace Security System for Public Works \$ 54,716
- Replace 3 HVAC Units at City Hall \$ 51,000
- Replace 2 HVAC Units at Library \$ 35,500
- Paint Interior Walls at Library \$ 20,324
- Administrative Asst/Office Manager (0.5 FTE) \$ 26,356
- Reclassification of Positions \$ 10,035



Financial Services – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$2,184,720 | \$3,007,760 | \$2,670,536 | \$2,927,205 | \$256,668 | 9.61% |
| Positions | 21.0 | 21.0 | 21.0 | 21.0 | 0.0 | 0.0% |

Significant Changes or Increases From FY 2021

- Economic Development Incentive Payments \$150,000
- Credit Card Fees \$ 80,000
- Audit Fees \$ 28,500
- Software/Incode Work Order Module \$ 27,600
- Bank & Investment Advisory Fees \$ 10,000
- Property & Casualty Insurance \$ 10,000
- HaysCAD Appraisal Services \$ 9,398
- Reclassification of Position \$ 7,620



Human Resources – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$288,178 | \$298,708 | \$385,126 | \$477,266 | \$92,140 | 23.92% |
| Positions | 3.0 | 3.0 | 3.0 | 4.0 | 1.0 | 33.3% |

Significant Changes or Increases From FY 2021

- Pay Parity Assessment & Adjustments for
Non-Civil Service Positions \$150,000
- Human Resources Assistant \$ 59,676
- Civil Service Assessments \$ 5,000
- City Sponsored Events & Supplies \$ 5,000



Information Technology – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$702,128 | \$727,977 | \$834,319 | \$1,180,419 | \$346,100 | 41.48% |
| Positions | 5.0 | 5.0 | 5.0 | 5.0 | 0.0 | 0.0% |

Significant Changes or Increases From FY 2021

- Enterprise Asset Management System for Public Works, Parks, Facilities, and Environmental Services & Trades \$280,000
- Server Replacement/Upgrades and Addition of Wi-Fi Capability at All City Parks \$ 45,790



Parks & Recreation – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$1,716,416 | \$1,676,874 | \$2,191,865 | \$2,130,315 | (\$61,550) | (2.81%) |
| Positions | 20.0 | 20.0 | 24.0 | 23.0* | (1.0) | (4.17%) |

* Proposed budget adds 4 new positions and transfers-out 5 positions to Environmental Services & Trades

- Recreation Manager \$ 68,145
- Parks & Trails Maintenance Supervisor \$ 68,145
- Parks Maintenance Technicians (2) \$ 94,825
- Summer Camp \$ 25,000
- Equipment Maintenance & Repairs \$ 22,148
- Seasonal Employees Pay Adjustment \$ 10,765
- New Leased Truck (1) \$ 7,800
- Travel/Training \$ 7,982
- July 4th Celebrations \$ 5,000
- Cleaning Supplies/Paper Products \$ 7,886



Police – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$7,157,638 | \$8,302,617 | \$9,601,517 | \$10,899,182 | \$1,297,665 | 13.52% |
| Positions | 80.0 | 87.0 | 91.0 | 96.0 | 5.0 | 5.50% |

Significant Changes or Increases From FY 2021

- Step Increases for Police Officers (7.2% Average) \$ 317,994
- Pay Parity for Dispatchers Approved in June 2021 \$ 144,344
- Sergeant for Community Engagement (1) \$ 104,093
- Strategic Analyst (1) \$ 79,987
- Detective (1) \$ 79,987
- Narcotics Investigator (1) \$ 79,987
- Accounts Payable/Payroll Technician (1) \$ 51,095

Continued....



Public Works – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$19,268,033 | \$17,683,488 | \$35,092,207 | \$32,675,014 | (\$2,417,193) | (6.89%) |
| Positions | 69.0 | 72.0 | 84.0 | 80.0* | (4.0) | (4.76%) |

* Proposed budget adds 4 new positions and transfers-out 8 positions to ES&T

Significant Changes or Increases From FY 2021

- Management Analyst (1) \$ 79,631
- Permit Administrator/ROW Const. Inspector (1) \$ 66,870
- Water Production Supervisor (1) \$ 68,690
- Water Production Operator (1) \$ 55,954
- Reclassification of Positions \$ 21,179
- Overtime Pay \$ 72,300
- Generators \$ 899,182
- ARWA Debt Payment Increase \$ 201,896

Continued....



Public Works – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$19,268,033 | \$17,683,488 | \$35,092,207 | \$32,675,014 | (\$2,417,193) | (6.89%) |
| Positions | 69.0 | 72.0 | 84.0 | 80.0* | (4.0) | (4.76%) |

* Proposed budget adds 4 new positions and transfers-out 8 positions to ES&T

Significant Changes or Increases From FY 2021

- Switchgear Replacement \$ 163,000
- PW Yard Expansion \$ 95,000
- Disinfection Station \$ 36,000
- Light & Power Costs \$ 30,000
- Electrical Repairs (Well #3) \$ 27,250
- Furniture \$ 27,000
- Pre-Treatment Program \$ 25,000
- PW Bay Heaters \$ 25,000

Continued....



Public Works – Significant Changes Proposed Budget Fiscal Year 2021-2022

| | Actual FY 2018-19 | Actual FY 2019-20 | Approved FY 2020-21 | Proposed FY 2021-22 | \$ Increase FY 2021-22 | % Increase FY 2021-22 |
|--------------|----------------------|----------------------|------------------------|------------------------|---------------------------|--------------------------|
| Expenditures | \$19,268,033 | \$17,683,488 | \$35,092,207 | \$32,675,014 | (\$2,417,193) | (6.89%) |
| Positions | 69.0 | 72.0 | 84.0 | 80.0* | (4.0) | (4.76%) |

* Proposed budget adds 4 new positions and transfers-out 8 positions to ES&T

Significant Changes or Increases From FY 2021

- Trailer Mounted Air Compressor & Jack Hammer \$ 25,000
- Automatic Gate \$ 20,000
- New Radios \$ 18,000
- New Leased Trucks (2) \$ 16,300
- Mower \$ 14,350
- Litter Robot (1) \$ 12,000
- Enclosed Trailer \$ 8,500



Proposed Budget Fiscal Year 2021-2022

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Spending Plan for FY 2021-2022



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

\$120,944,963 for capital improvement projects is provided in the proposed spending plan for FY 2021-2022 and includes the following projects:

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|--|-----------------------|-------------------|----------------|
| Street Microsurfacing | \$500,000 | Public Works/Eng. | General Fund |
| Street Maintenance/Rehabilitation | \$500,000 | Public Works | General Fund |
| Sidewalk Rehabilitation | \$50,000 | Public Works/Eng. | General Fund |
| FM 150 East Sidewalk & Other Improvements | \$300,000 | Public Works/Eng. | General Fund |
| Dacy Lane Sidewalk Improvements | \$75,000 | Public Works/Eng. | General Fund |
| Old Post Road | \$601,348 | Public Works/Eng. | General Fund |
| Beautification Citywide | \$615,000 | City Manager | General Fund |
| Downtown Mixed-Use 3-Story Commercial Building | \$3,063,647 | City Manager | General Fund |
| City Square Park Overhead Utility Relocation | \$1,250,000 | Public Works/Eng. | General Fund |
| Traffic Control Improvements (Roundabouts) | \$200,000 | Engineering | General Fund |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|---|----------------------------------|---------------------------------|-----------------------------|
| City Hall Council Chamber Security Imps | \$22,815 | Facilities | General Fund |
| LGC Acquisitions – Downtown Revitalization | \$1,100,000 | City Manager | General Fund |
| Lane Addition IH-35 Southbound Frontage at Marketplace to Martinez Loop | \$300,000 | Public Works/Eng. | General Fund |
| Senior Activity Center | \$100,000 | Parks | General Fund |
| Arts in Public Places | \$50,000 | Library | Hotel Occupancy Fund |
| Storm Drainage – Quail Ridge | \$1,500,000 | Public Works/Eng. | Storm Drainage Utility Fund |
| Storm Drainage – Scott/Sledge Street | \$450,000 | Public Works/Eng. | Storm Drainage Utility Fund |
| Storm Drainage – Plum Creek Channel Imp | \$250,000 | Public Works/Eng. | Storm Drainage Utility Fund |
| Park Improvement – Festive Lighting/Center Street & City Square Park | \$200,000 | Parks | Park Development Fund |
| Park Improvement – Festive Lighting/Historic Downtown Water Tower | \$175,000 | Environmental Services & Trades | Park Development Fund |
| Park Improvement – City Square Park | \$1,800,000 | Parks | Park Development Fund |
| Park Improvement – Playgrounds | \$25,000 | Parks | Park Development Fund |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|---|----------------------------------|-------------------|---|
| Park Improvement – Irrigation Systems | \$35,000 | Parks | Park Development Fund |
| Park Improvement – Barton Park (New Park) | \$60,000 | Parks | Park Development Fund |
| Park Improvement – Security/Camera System | \$97,600 | Parks/Facilities | Park Development Fund |
| Park Improvement – Ash Pavilion | \$25,000 | Parks | Park Development Fund |
| Park Improvement – Lake Kyle | \$5,000 | Parks | Park Development Fund |
| Park Improvement – Steeplechase | \$5,000 | Parks | Park Development Fund |
| Park Improvement – Waterleaf Trail | \$5,000 | Parks | Park Development Fund |
| Park Improvement – Masonwood (New Park) | \$35,000 | Parks | Park Development Fund |
| Park Improvement – Gregg-Clarke | \$5,000 | Parks | Park Development Fund |
| Park Improvement – Plum Creek Trail (Spring Branch Section) | \$387,500 | Parks | Park Development Fund |
| Park Improvement – Trail Master Plan | \$50,000 | Parks | Park Development Fund |
| Outdoor Fitness Court | \$130,000 | | Grant \$25,000 & \$105,000 From Park Development Fund |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|--|--------------------------|-------------------|-------------------------|
| ARWA – Water Supply System Improvements | \$14,197,680 | Public Works/Eng. | ARWA Bonds |
| Waterline Upgrades & Replacements | \$500,000 | Public Works/Eng. | Water Utility Fund |
| Automated Metering Infrastructure | \$2,900,000 | Public Works | Water Utility Fund |
| Crosswinds Water System Improvements | \$294,200 | Public Works | Water Utility Fund |
| Anthem Water Tank | \$2,000,000 | Public Works/Eng. | Water Utility Fund |
| Anthem Waterline (16" to FM 2770 & Kohler's) | \$1,500,000 | Public Works/Eng. | Water Utility Fund |
| Water Tank Rehabilitation Program | \$500,000 | Public Works/Eng. | Water Utility Fund |
| Drought Contingency Planning Model | \$50,000 | Public Works | Water Utility Fund |
| FM 1626 Pump Station Imp (1.0 MG 2 nd Tank) | \$8,000,000 | Public Works/Eng. | Water Utility Fund |
| PRV at Marketplace & James Atkins | \$128,000 | Public Works | Water Utility Fund |
| Water Impact Fee Study/Update | \$150,000 | Public Works/Eng. | Water Utility Fund |
| Wastewater Line Upgrades & Replacements | \$475,269 | Public Works/Eng. | Wastewater Utility Fund |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|--|--------------------------|-------------------|-------------------------|
| Wastewater Improvements – Edwards Drive | \$200,000 | Public Works/Eng. | Wastewater Utility Fund |
| Elliott Branch WW Interceptor Ph 1 | \$1,500,000 | Engineering | Wastewater Utility Fund |
| Center Street Village WW Improvements | \$4,000,000 | Engineering | Wastewater Utility Fund |
| Plum Creek Golf Course WW Interceptor | \$2,500,000 | Engineering | Wastewater Utility Fund |
| Plum Creek Golf Course Reclaimed Waterline | \$900,000 | Engineering | Wastewater Utility Fund |
| North Trails WW Interceptor (Upgrade to 36") | \$3,000,000 | Engineering | Wastewater Utility Fund |
| Indian Paintbrush Lift Station Improvements | \$1,700,000 | Engineering | Wastewater Utility Fund |
| WWTP Interceptor Ph 1 | \$150,000 | Engineering | Wastewater Utility Fund |
| WWTP Interceptor Ph 2 | \$150,000 | Engineering | Wastewater Utility Fund |
| Quail Ridge WW Lines & Lift Station | \$500,000 | Public Works/Eng. | Wastewater Utility Fund |
| Waterleaf WW Interceptor | \$300,000 | Engineering | Wastewater Utility Fund |
| WWTP Expansion Ph 2 (Permit) | \$150,000 | Engineering | Wastewater Utility Fund |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|---|----------------------------------|-------------------|--|
| Wastewater Impact Fee Study/Update | \$150,000 | Public Works/Eng. | Wastewater Utility Fund |
| WWTP Expansion Ph 1 | \$11,026,405 | Engineering | 2020 CO Bonds |
| Public Safety Center | \$15,000,000 | City Manager | 2020 GO Bond Authority |
| Kyle Regional Sportsplex | \$3,500,000 | City Manager | 2020 GO Bond Authority |
| Plum Creek Trail System (Emerald Crown) | \$500,000 | Parks | 2020 GO Bond Authority |
| Gregg-Clarke Park Improvements | \$500,000 | Parks | 2020 GO Bond Authority |
| Roads - Center Street/Stagecoach | \$2,000,000 | Engineering | 2022 November Bond Election |
| Roads – Windy Hill (Indian PB to IH-35) | \$500,000 | Engineering | 2022 November Bond Election |
| Roads – Bebee (IH-35 to Goforth) | \$500,000 | Engineering | 2022 November Bond Election |
| Roads – Marketplace Avenue (FM 1626 to Kohler's Crossing) | \$500,000 | Engineering | 2022 November Bond Election |
| Streetscape Improvements | \$7,850,000 | Engineering | General Fund / 2022 November Bond Election |



Capital Improvements Program (CIP) Proposed Budget Fiscal Year 2021-2022 Total: \$120.9 Million

| Project Name/Description | FY 2022 Spending Plan | Department | Funding Source |
|---|--------------------------|--------------|------------------------------|
| Uptown – Central Park & Cultural Trails | \$6,015,500 | City Manager | General Fund & TIRZ #2 |
| Uptown – Heroes Memorial Park | \$8,055,000 | City Manager | General Fund, TDS, & TIRZ #2 |
| Uptown – Cromwell Street | \$1,500,000 | City Manager | TIRZ #2 CO Bonds |
| Uptown – Heroes Park Drive | \$500,000 | City Manager | TIRZ #2 CO Bonds |
| Uptown – Cultural Trail Drive | \$3,000,000 | City Manager | TIRZ #2 CO Bonds |
| Relocation of Rail Siding | \$250,000 | Engineering | Transportation Fund |
| TOTAL CIP SPENDING FOR FY 2021-2022: | \$120,944,963 | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |



Debt Position Proposed Budget Fiscal Year 2021-2022

ALL OUTSTANDING DEBT (PRINCIPAL ONLY)

Summary & Highlights



Current Debt Position Proposed Budget Fiscal Year 2021-2022

- \$91.8 million total amount of debt outstanding (principal only) on October 1, 2021
- \$10.8 million provided for debt service payments due in FY 2021-2022
 - Does not include debt service for \$47.0 million General Obligation bond debt authorized by voters for the Public Safety Center and park improvements
- Annual reduction in outstanding debt balance (principal only)
 - \$90.5 million as of October 1, 2016
 - \$85.6 million as of October 1, 2017
 - \$80.5 million as of October 1, 2018
 - \$75.3 million as of October 1, 2019
 - \$98.2 million as of October 1, 2020 (increase for WWTP)
 - \$91.8 million as of October 1, 2021
- Does not include \$47.0 million in new General Obligation bonds authorized by the voters in November 2020 for the Kyle Public Safety Center and parks.
- Does not include \$71.3 million in debt issued by ARWA for City's share of capital expenditures
 - \$71.3 million bond debt issued to date by ARWA for Kyle's share
 - \$10.7 million additional bond debt planned by ARWA for Kyle's share in November 2021



All Other City Funds Proposed Budget Fiscal Year 2021-2022

ALL OTHER CITY FUNDS

Budget Summary & Highlights



All Other City Funds: Total \$118.4 Million Proposed Budget Fiscal Year 2021-2022

- \$118,363,117 in total expenditures for all other 34 City Funds
- Examples of Other City Funds include:
 - Debt Service Fund \$ 8,616,468
 - TIRZ #1 Debt Service \$ 1,822,664
 - TIRZ #2 Fund \$11,570,500
 - Heroes Memorial Fund \$ 8,055,000
 - Park Development Fund \$ 3,196,471
 - Hotel Occupancy Tax Fund \$ 75,000
 - Storm Drainage CIP Fund \$ 2,200,000
 - Transportation Fund \$ 250,000
 - General Fund CIP \$ 8,912,810
 - 2020 CO WWTP Bond Fund \$11,026,405
 - 2020 GO Bond Fund \$19,500,000
 - Future Road Bond (2022 Election) \$11,000,000
 - Water CIP Fund \$ 3,694,200
 - Water Impact Fee Fund \$12,328,000
 - Wastewater CIP Fund \$ 675,269
 - Wastewater Impact Fee Fund \$15,000,000
- A complete listing of all other City Funds and expenditure details are provided in the budget document



Proposed Budget Fiscal Year 2021-2022

Budget Information Available

- Proposed budget for fiscal year 2021-2022 will be posted online and available on the City's website
 - www.cityofkyle.com
- Copies of the City's proposed budget for fiscal year 2021-2022 will also be available for review and inspection at:
 - City Hall
 - Public Library



Next Steps – Budget Process Proposed Budget Fiscal Year 2021-2022

KEY DATES - BUDGET REVIEW & ADOPTION

- May 1, 2021 **Council Budget Worksession #1:**
Department Proposals, Forecasts, & Council Priorities
- June 26, 2021 **Council Budget Worksession #2:**
1st Budget Presentation to City Council
- **July 31, 2021** **Council Budget Worksession #3:**
2nd Budget Presentation to City Council
- August 17, 2021 **Council Budget Worksession #4:**
Public Hearing, Discussion, & 1st Reading of Ordinance
for Budget & Property Tax Rates
- August 25, 2021 **Council Budget Worksession #5:**
Public Hearing, Discussion, & 2nd Reading of Ordinance
for Budget & Property Tax Rates

